



Greater Manchester Regional Care Cooperative

Briefing Pack

**GREATER
MANCHESTER**

DOING THINGS DIFFERENTLY FOR OUR CHILDREN & YOUNG PEOPLE



April 2024

Following successful award of DfE RCC Pathfinder, extensive co-design work begins with delivery partners, Mutual Ventures.

September 2024

Co-design completed. Work begins to complete business case with invest-to-save model.

February 2025

Subject to approval from Local Authorities, mobilisation action plan starts. This includes recruitment, MoU, Comms, Delivery Plan sign off etc..

May 2024

Projects initiated to develop regional data analysis, market shaping and new regional provision.

December 2024

Business Case is completed with proposals for the future of the RCC presented to Local Authorities.

April 2025

Launch of Greater Manchester Regional Care Cooperative with phased handover as new staff are onboarded through until 30th June



GM RCC: Mission

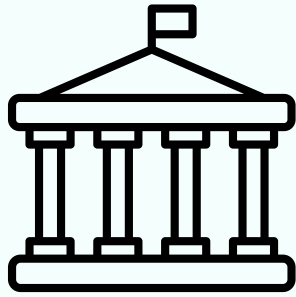
To ensure all children and young people looked after in Greater Manchester have a stable, loving home, are healthy and achieve positive outcomes.

GM RCC: Vision

We will tackle the challenges facing the children's social care market including sufficiency of placements, high costs and recruiting and retaining a quality workforce.

We will be ambitious and collaborative with partners across health, youth justice and the voluntary sector to maximise our collective power and influence to deliver a sustainable model. We will keep the voices of children and young people looked after at the heart of everything we do.

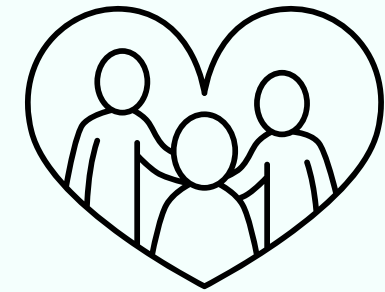
GM RCC: Strategic Priorities



Strengthen governance to deliver swift and effective regional decision-making, involving care experienced young people and partner organisations.



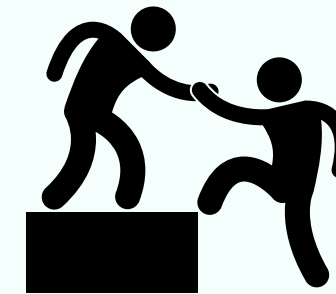
Invest in new high quality regional provision with partners and strengthen joint funding and service arrangements to improve value for money.



Increase the volume and quality of foster carers and retain workforce to improve outcomes for children and young people looked after.



Improve value for money and strengthen market shaping by moving to an agile, needs led commissioning approach using insights from the RCC Data and Demand Forecasting Platform to inform an accurate picture of regional sufficiency.



Develop and support the needs of the children's residential, fostering and commissioning workforce in health and local authorities to improve outcomes for children and young people looked after.



GM RCC: In Scope Areas and Delivery Successes



Regional data analysis and forecasting to enable agile, needs-led commissioning and market management

Social Finance Data and Demand Forecasting Platform Launched



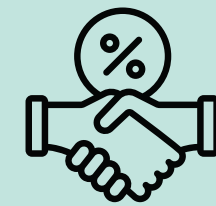
Focus on health and high needs to improve the experiences and outcomes of CYP with the most complex needs.

SEMH Pilot Review Paper, Roundtable Reform Serie and Skyline Integrated Health Offer



Create local supply to address sufficiency gaps and improve placement choices for GM children and young people.

Skyline £60m, 10 year partnership agreed and procurement completed with 10 new homes to launch in 2026. Room Makers.



Strengthen commissioning approaches to enhance market shaping, enable better access to local services and drive value-for-money improvements.

Buying Better negotiated 4 new commercial deals for RCC. RCC Sufficiency Bank established and RCC Flexi Block to launch Autumn 2025



Invest in ethical market provision to promote a more diverse and sustainable market

GM Children in Care Social Enterprise Taskforce now has over 50 VCFSE Members. Reimagining Series.



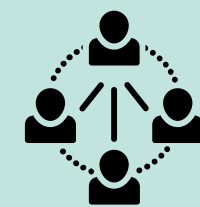
Improve fostering recruitment and retention to give GM CYP access to high-quality, stable foster homes.

Fostering Hub launched and getting traction, recruitment campaign continues, Mockingbird roll-outs



Grow and upskill the workforce to ensure that CYP in care are supported by high-quality, stable workers.

GM Residential Recruitment Campaign Media developed. Skills Bootcamp for Residential Care. Workforce Academy in 2026.



Establish RCC governance to ensure quick, regional decision-making, partnership working, and effective PM to keep RCC progress and workplans on track

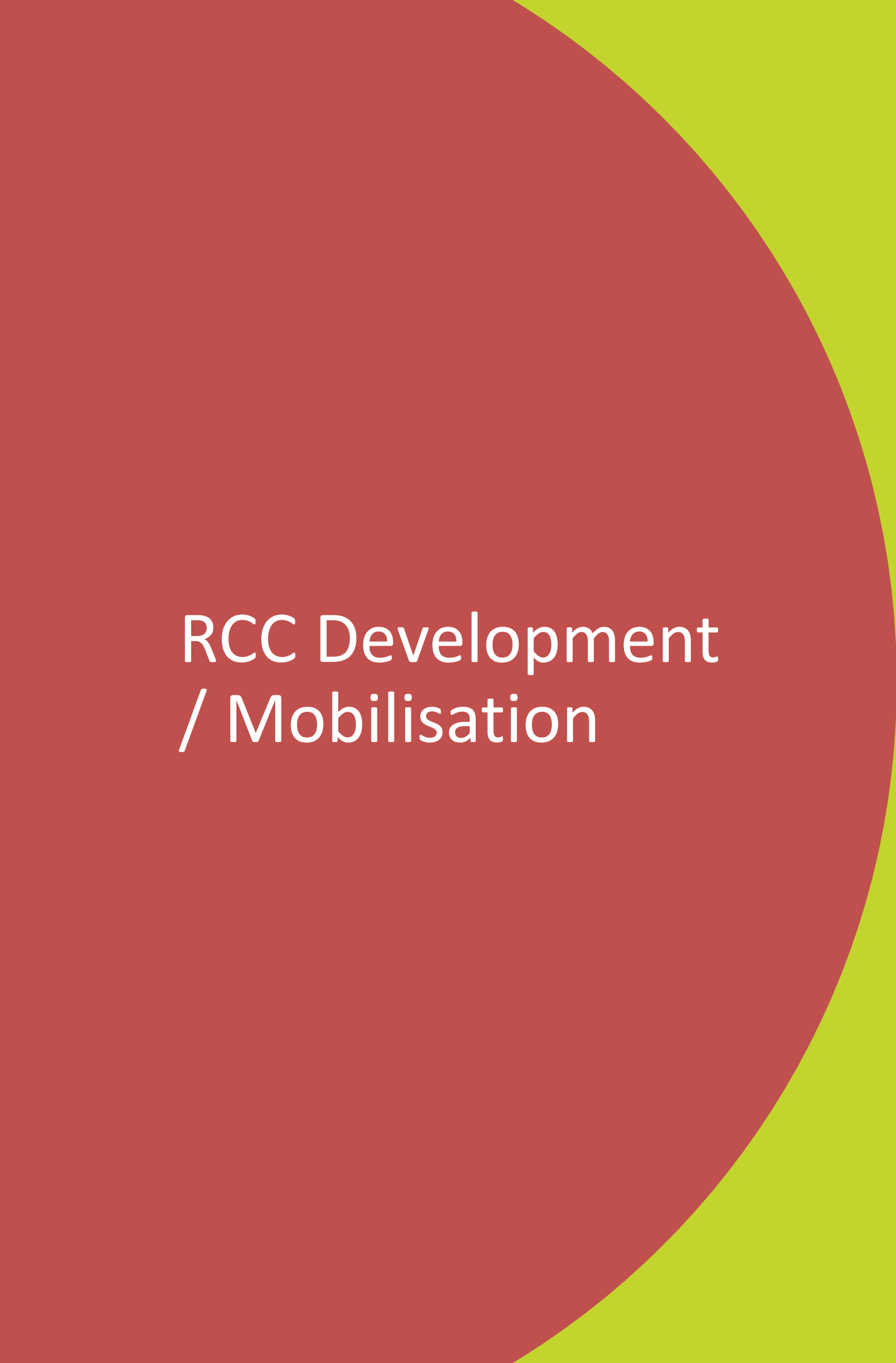
RCC Board. Provider Partnership Board. Shaping Care YP Board.

Out of Scope Areas

Individual decision making for
children and young people
remains with LAs

Placement responsibility
remains with LAs

RCC will not in Y1 deliver any
regional care services, but will
commission them (i.e. Skyline)



RCC Development / Mobilisation

RCC Business Case

Cost Benefit Analysis / Invest to Save Case

Outcomes Framework / Performance Dashboard

Memorandum of Understanding

Y1 RCC Delivery Plan

Recruitment / Staffing

Centralised support SLAs

Comms / Engagement

RCC Future Form Feasibility

Lessons Learnt



Be ready to mobilise quickly and agile enough to change tack as new requirements / priorities emerge



Engage care experienced voices from day one and find a way to put them at the heart of your RCC



Ensure centralised services are prepared to support at pace (especially Procurement, Legal, IG). These will take time!



Focus on getting clarity and speed on decision making as a priority – having the right governance structures and delegated authority is critical



Make sure you can deliver benefit to LAs – demonstrable return on investment



Have sufficient data analysis capacity from the outset – this is not only key to effective market management but also to your ability to evidence impact.



Persevere...and believe there are ways to improve things!



Thank you

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